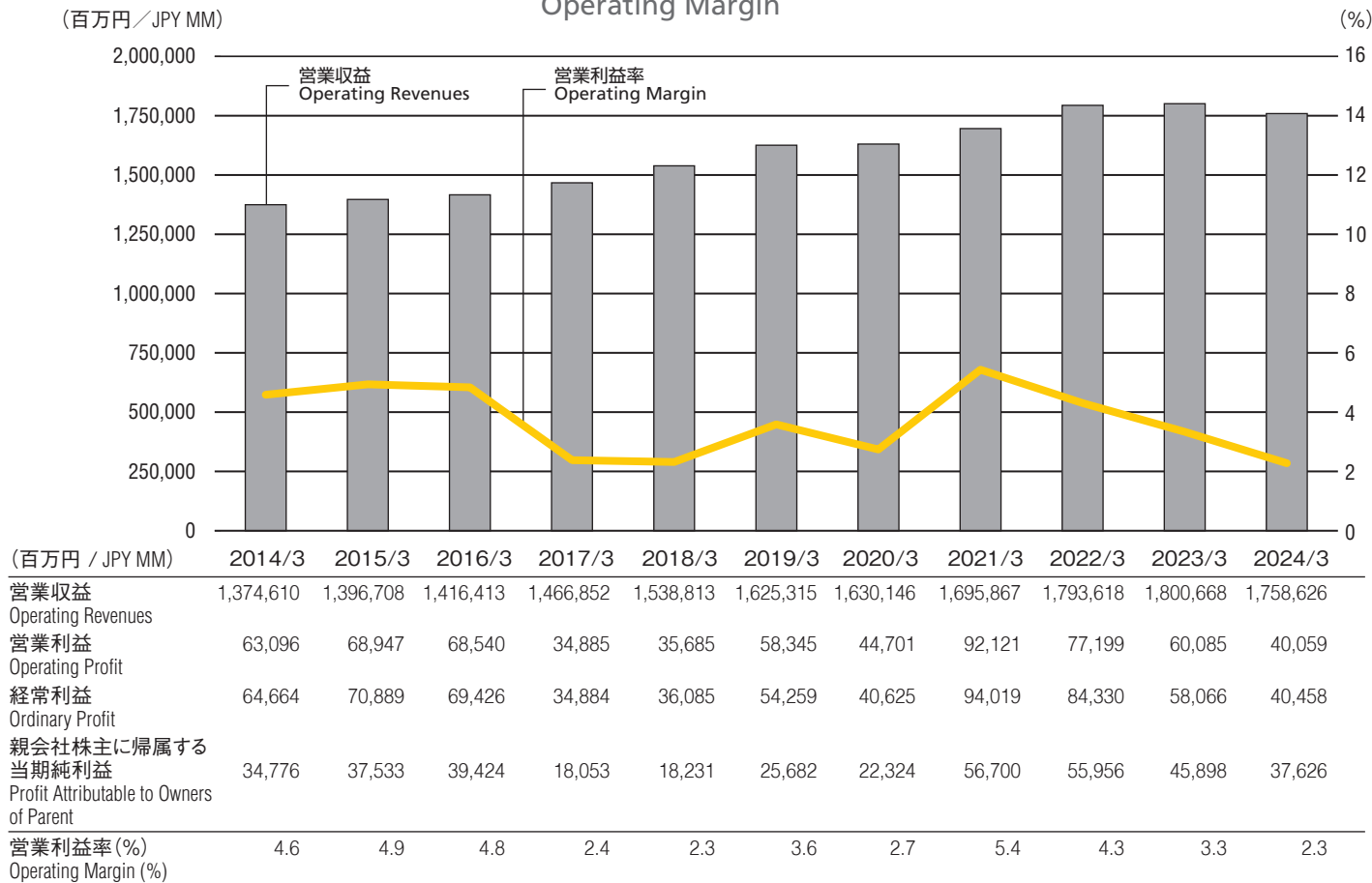
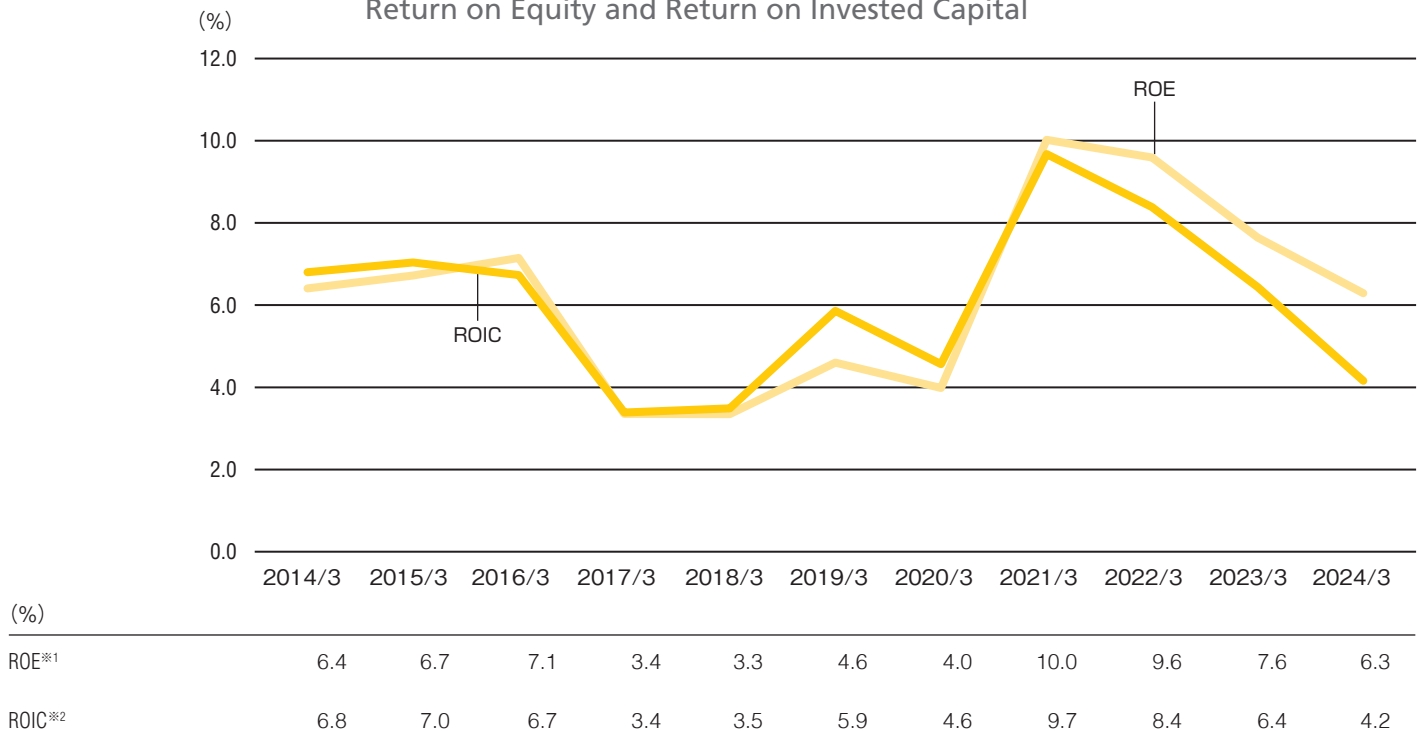


営業利益率 Operating Margin



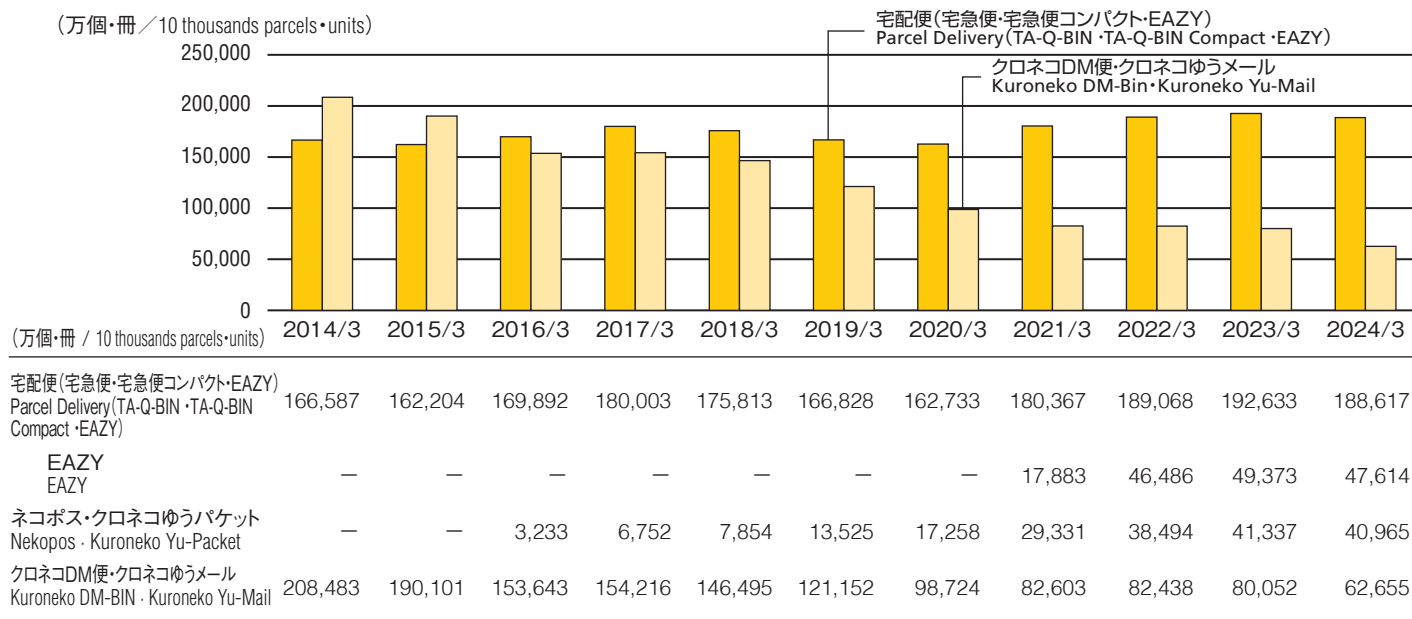
ROE・ROIC

Return on Equity and Return on Invested Capital



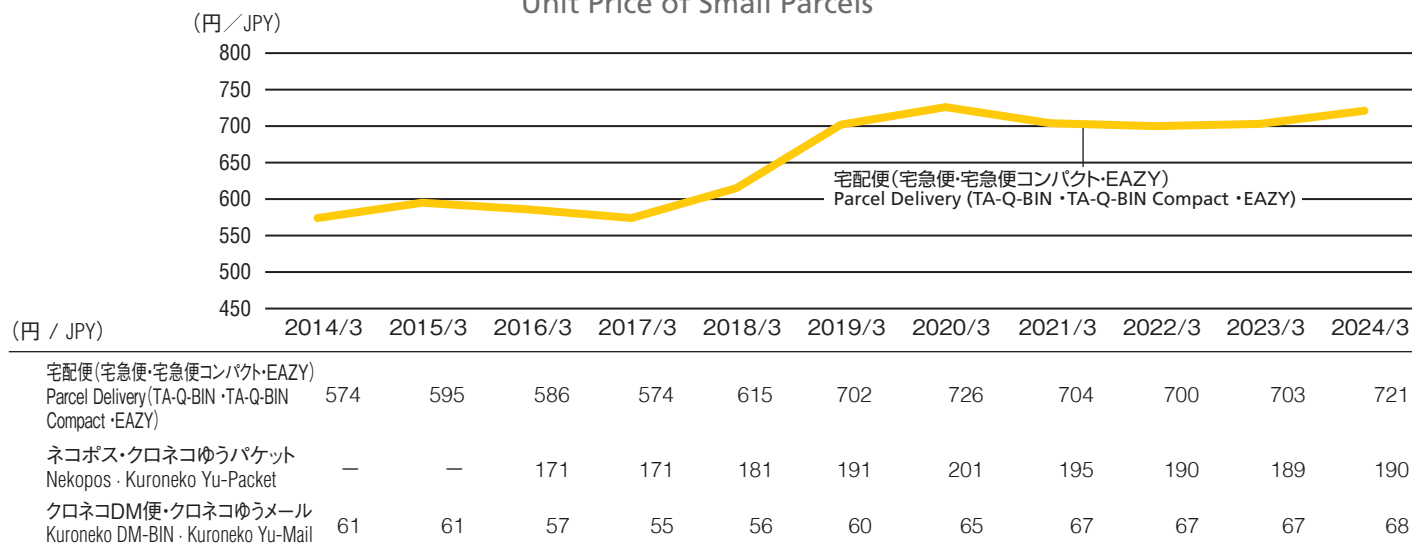
1. ROE(自己資本当期純利益率) = 親会社株主に帰属する当期純利益 ÷ 期中平均自己資本 ROE is calculated by dividing profit attributable to owners of parent by average equity.
 2. ROIC(投下資本利益率) = 税引後営業利益(営業利益 × (1 - 実効税率 30.6%)) ÷ 期中平均投下資本 ROIC is calculated by dividing net operating profit after tax (Operating Income × (1 - Tax Rate as 30.6%)) to average invested capital.

小口貨物取扱個数 Delivery Volume of Small Parcels



注:「宅急便コンパクト」と「ネコポス」は2016年3月期より、「EAZY」は2021年3月期よりサービス提供を開始しております。
 Note: "TA-Q-BIN Compact" and "Nekopos" have been released from the FY2016/3, and "EAZY" has been released from the FY2021/3.
 注:「EAZY」は、2020年6月24日より開始した、EC事業者向け配送サービスです。
 Note: "EAZY" is a delivery service for EC market launched on June 24, 2020.
 注:「ネコポス」は2023年10月より順次、日本郵便が取り扱う「ゆうパケット」を活用した「クロネコゆうパケット」に切り替えております。
 Note: Beginning in October 2023, Yamato Transport phased out its "Nekopos" service and replace it with a new service called "Kuroneko Yu-Packet" leveraging Japan Post's "Yu-Packet" service.
 注:「クロネコDM便」は2024年1月末にてサービスを終了し、日本郵便が取り扱う「ゆうメール」を活用した「クロネコゆうメール」に切り替えております。
 Note: On January 31, 2024, Yamato Transport terminated its Kuroneko DM-Bin delivery service and relaunched it as the new service "Kuroneko Yu-Mail," leveraging the "Yu-Mail" service offered by Japan Post.

小口貨物単価 Unit Price of Small Parcels

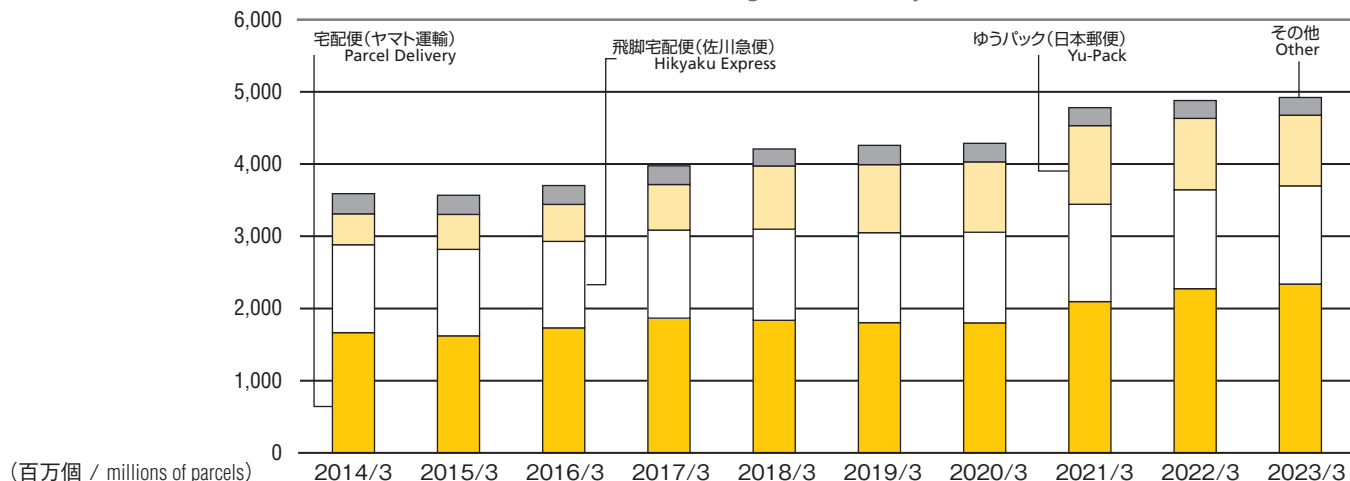


注:「宅急便コンパクト」と「ネコポス」は2016年3月期より、「EAZY」は2021年3月期よりサービス提供を開始しております。
 Note: "TA-Q-BIN Compact" and "Nekopos" have been released from the FY2016/3, and "EAZY" has been released from the FY2021/3.
 注:「EAZY」は、2020年6月24日より開始した、EC事業者向け配送サービスです。
 Note: "EAZY" is a delivery service for EC market launched on June 24, 2020.
 注:「ネコポス」は2023年10月より順次、日本郵便が取り扱う「ゆうパケット」を活用した「クロネコゆうパケット」に切り替えております。
 Note: Beginning in October 2023, Yamato Transport phased out its "Nekopos" service and replace it with a new service called "Kuroneko Yu-Packet" leveraging Japan Post's "Yu-Packet" service.
 注:「クロネコDM便」は2024年1月末にてサービスを終了し、日本郵便が取り扱う「ゆうメール」を活用した「クロネコゆうメール」に切り替えております。
 Note: On January 31, 2024, Yamato Transport terminated its Kuroneko DM-Bin delivery service and relaunched it as the new service "Kuroneko Yu-Mail," leveraging the "Yu-Mail" service offered by Japan Post.

宅配便取扱個数の推移

Takuhaibin (Door-to-Door Parcel Delivery) Delivery Volume

(百万個/millions of parcels) ※航空宅配便を除く Excluding Takuhaibin by air



| | | | | | | | | | | |
|---------------------------------------|------|------|------|------|------|------|------|------|------|------|
| ヤマト運輸のシェア(%) Yamato's Market Share(%) | 46.3 | 45.4 | 46.7 | 46.9 | 43.6 | 42.3 | 42.0 | 43.8 | 46.6 | 47.5 |
|---------------------------------------|------|------|------|------|------|------|------|------|------|------|

出所:国土交通省

The source: Ministry of Land,Infrastructure,Transport and Tourism of Japan

注:国土交通省調べによる2024年3月期宅配便(トラック)取扱個数は2024年5月末現在開示がありませんので、2023年3月期までの取扱個数のみ記載しております。 Note: The table above only refers to the delivery volume of small parcels until FY2023/3 since the delivery volume of Takuhaibin by truck for FY2024/3 is not disclosed from the Ministry of Land,Infrastructure,Transport and Tourism of Japan as of the end of May 2024.

注:ヤマト運輸が取り扱う「ネコポス」が宅配便取扱個数に含めて集計されております。

Note: "Nekopos" handled by Yamato Transport is included in the delivery volume of Takuhaibin.

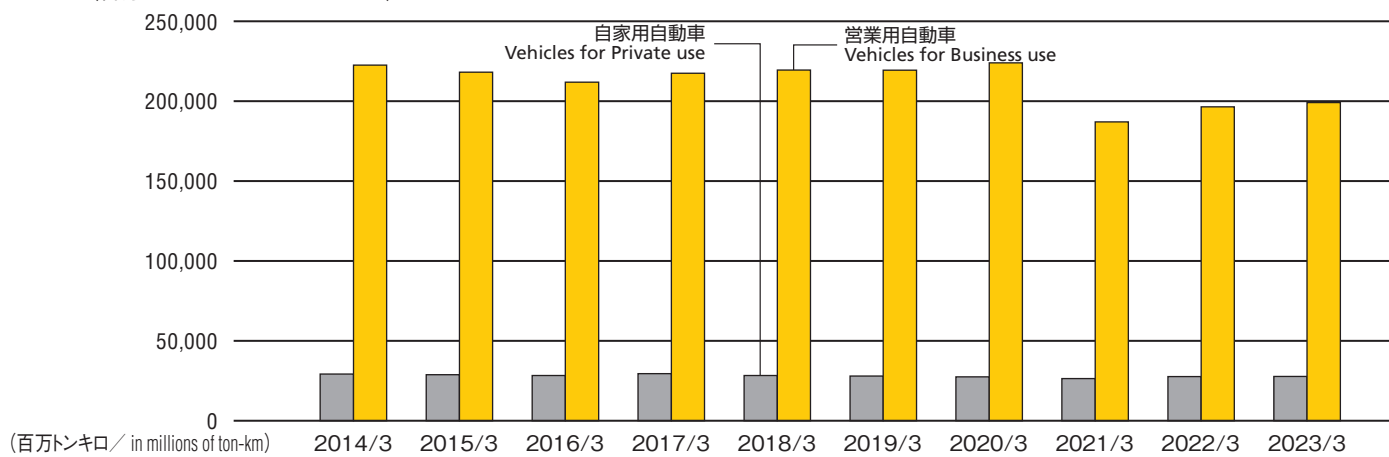
注:2017年10月より日本郵便が取り扱う「ゆうパケット」が宅配便取扱個数に含めて集計されております。

Note: "Yu-Packet" handled by Japan Post is included in the delivery volume of Takuhaibin from October 2017.

貨物自動車輸送量の推移

Volume of Freight Transport

(百万トンキロ/in millions of ton-km)



| | | | | | | | | | | |
|----------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 自家用自動車 Vehicles for Private use | 29,252 | 28,848 | 28,335 | 29,503 | 28,303 | 27,977 | 27,459 | 26,421 | 27,656 | 27,737 |
| 営業用自動車 Vehicles for Business use | 222,584 | 218,143 | 211,860 | 217,488 | 219,479 | 219,418 | 224,012 | 186,999 | 196,439 | 199,149 |

出所:国土交通省

The source: Ministry of Land,Infrastructure,Transport and Tourism of Japan

注:2020年4月より貨物営業用自動車の調査方法及び集計方法が変更されたため、2020年3月期以前も同基準の算出方法による数値へ変更しております。

Note: Due to the change in the survey method and tabulation method for freight vehicles for Business use from April 2020, the figures of FY2020/3 and earlier also have been changed to the same standard calculation method.

ROE・ROIC・売上高当期純利益率
Return on Equity, Return on Invested Capital and Return on Revenues

| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| ROE(%) ^{※1} Return On Equity (%) ^{※1} | 6.4 | 6.7 | 7.1 | 3.4 | 3.3 | 4.6 | 4.0 | 10.0 | 9.6 | 7.6 | 6.3 |
| ROIC(%) ^{※2} Return On Invested Capital (%) ^{※2} | 6.8 | 7.0 | 6.7 | 3.4 | 3.5 | 5.9 | 4.6 | 9.7 | 8.4 | 6.4 | 4.2 |
| 売上高当期純利益率(%) Return on Revenues (%) | 2.5 | 2.7 | 2.8 | 1.2 | 1.2 | 1.6 | 1.4 | 3.3 | 3.1 | 2.5 | 2.1 |

【参考】

Ref.

| | | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 親会社株主に帰属する 当期純利益 Profit Attributable to Owners of Parent | 34,776 | 37,533 | 39,424 | 18,053 | 18,231 | 25,682 | 22,324 | 56,700 | 55,956 | 45,898 | 37,626 |
| 期中平均自己資本 Equity (average) | 542,915 | 558,450 | 551,671 | 538,500 | 544,743 | 558,074 | 560,507 | 565,770 | 583,455 | 600,461 | 598,068 |
| 総資産回転率(回) Total Assets Turnover (times) | 1.4 | 1.3 | 1.3 | 1.3 | 1.4 | 1.5 | 1.5 | 1.5 | 1.6 | 1.6 | 1.6 |
| 財務レバレッジ(倍) Financial Leverage (times) | 1.8 | 1.9 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.9 | 1.9 | 1.8 | 1.9 |
| 税引後営業利益 Net Operating Profit After Tax | 43,788 | 47,849 | 47,566 | 24,210 | 24,765 | 40,491 | 31,022 | 63,932 | 53,576 | 41,699 | 27,801 |
| 期中平均投下資本 Invested Capital(average) | 643,727 | 680,056 | 706,529 | 714,757 | 710,348 | 691,211 | 679,543 | 660,766 | 638,976 | 647,543 | 668,469 |
| 営業利益率(%) Operating Profit Ratio (%) | 4.6 | 4.9 | 4.8 | 2.4 | 2.3 | 3.6 | 2.7 | 5.4 | 4.3 | 3.3 | 2.3 |
| 投下資本回転率(回) Invested Capital Turnover Ratio (times) | 2.1 | 2.1 | 2.0 | 2.1 | 2.2 | 2.4 | 2.4 | 2.6 | 2.8 | 2.8 | 2.6 |

1. ROE(自己資本当期純利益率)＝親会社株主に帰属する当期純利益÷期中平均自己資本 ROE is calculated by dividing profit attributable to owners of parent by average equity.

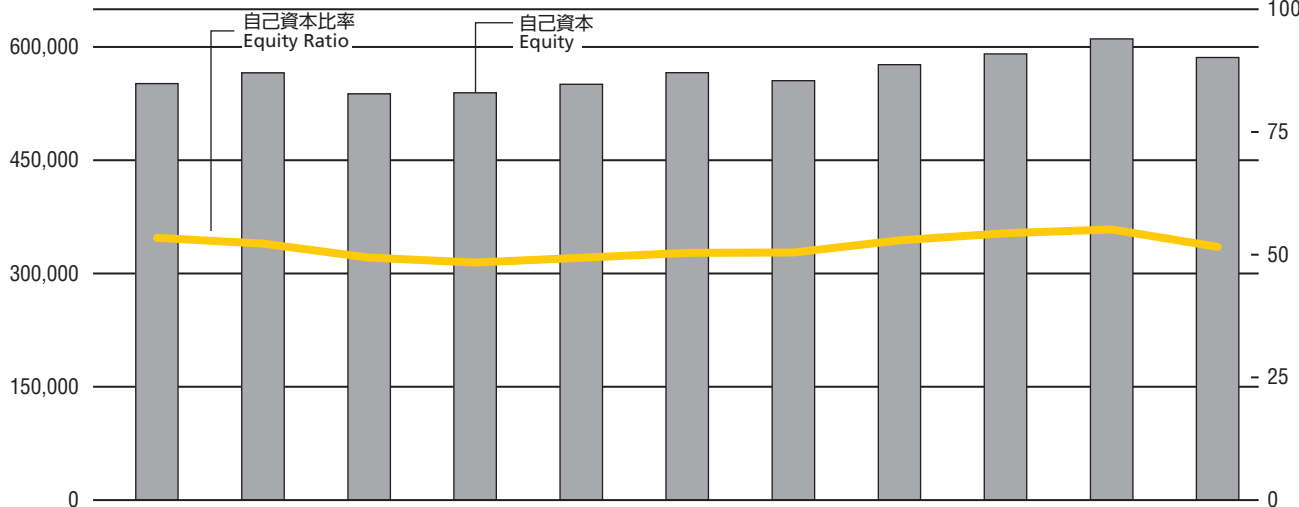
2. ROIC(投下資本利益率)＝税引後営業利益(営業利益×(1－実効税率 30.6%))÷期中平均投下資本 ROIC is calculated by dividing net operating profit after tax (Operating Income×(1－Tax Rate as 30.6%)) to average invested capital.

自己資本比率

Equity Ratio

(百万円 / JPY MM)

(%)

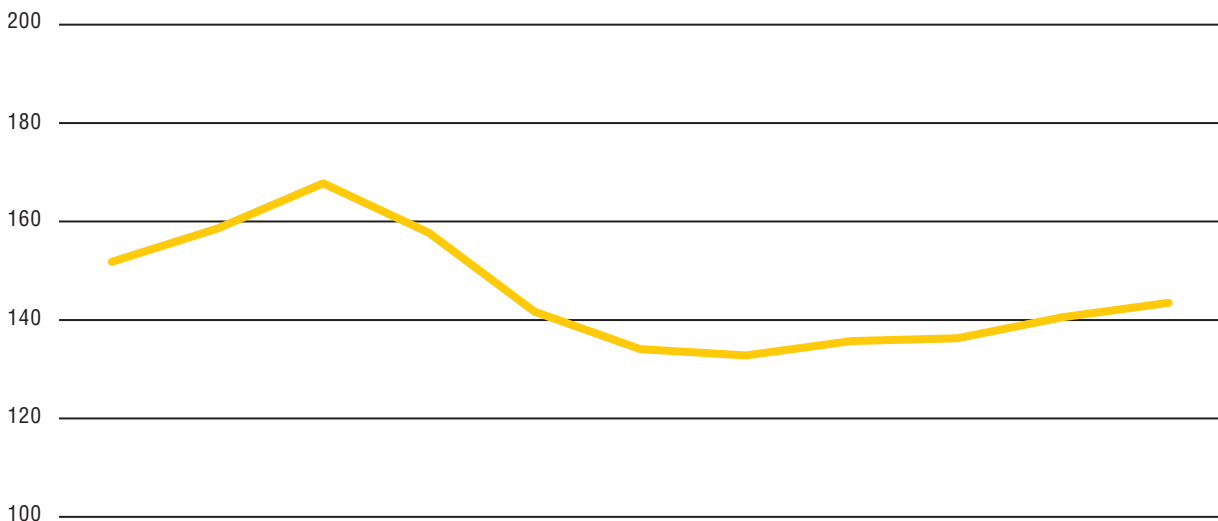


| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 総資産 Total Assets | 1,032,134 | 1,082,531 | 1,089,436 | 1,114,672 | 1,114,870 | 1,123,659 | 1,100,739 | 1,089,991 | 1,086,854 | 1,107,587 | 1,135,895 |
| 自己資本 Equity | 551,379 | 565,521 | 537,821 | 539,179 | 550,307 | 565,841 | 555,173 | 576,367 | 590,542 | 610,380 | 585,755 |
| 自己資本比率(%) Equity Ratio (%) | 53.4 | 52.2 | 49.4 | 48.4 | 49.4 | 50.4 | 50.4 | 52.9 | 54.3 | 55.1 | 51.6 |

流動比率

Current Ratio

(%)

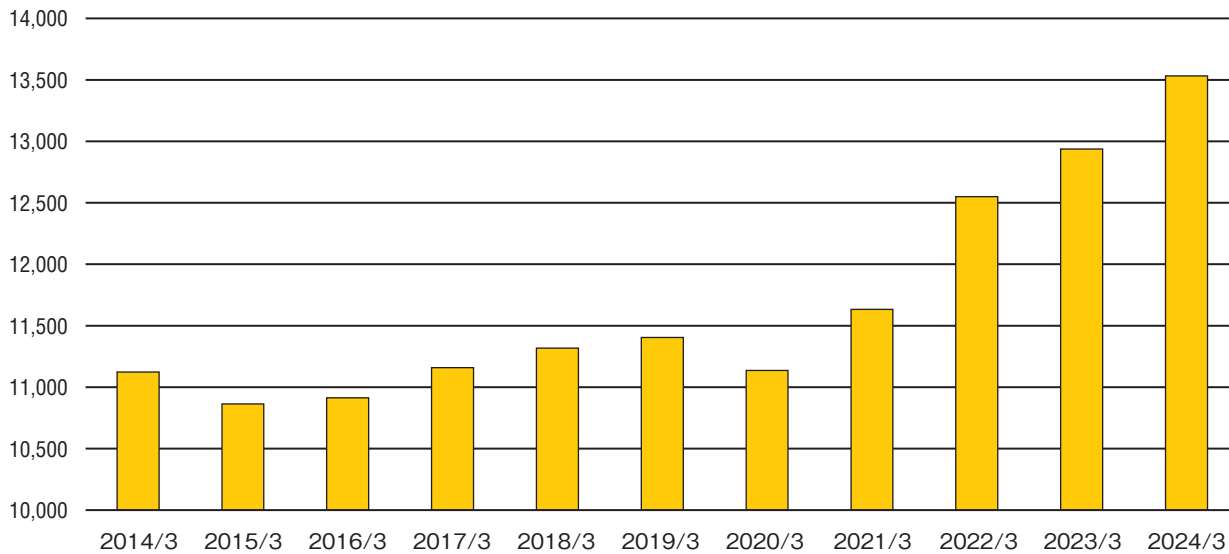


| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 流動資産 Current Assets | 527,359 | 566,205 | 583,982 | 586,510 | 559,635 | 550,258 | 542,884 | 528,379 | 480,844 | 484,647 | 496,353 |
| 流動負債 Current Liabilities | 347,360 | 357,034 | 348,097 | 371,848 | 395,035 | 410,423 | 408,811 | 389,369 | 352,807 | 344,758 | 345,905 |
| 流動比率(%) Current Ratio (%) | 151.8 | 158.6 | 167.8 | 157.7 | 141.7 | 134.1 | 132.8 | 135.7 | 136.3 | 140.6 | 143.5 |

社員1人当たり営業収益

Operating Revenue per Employee

(千円/JPY 1000)



| | | | | | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 営業収益(百万円) Operating Revenues (JPY MM) | 1,374,610 | 1,396,708 | 1,416,413 | 1,466,852 | 1,538,813 | 1,625,315 | 1,630,146 | 1,695,867 | 1,793,618 | 1,800,668 | 1,758,626 |
| 期中平均社員数(人) Average Number of Employees | 185,127 | 195,101 | 196,819 | 199,183 | 207,440 | 219,110 | 225,035 | 224,068 | 220,032 | 213,535 | 193,814 |
| 1人当たり営業収益(千円) Operating Revenue per Employee (JPY 1000) | 11,123 | 10,864 | 10,914 | 11,159 | 11,318 | 11,404 | 11,136 | 11,633 | 12,550 | 12,938 | 13,532 |

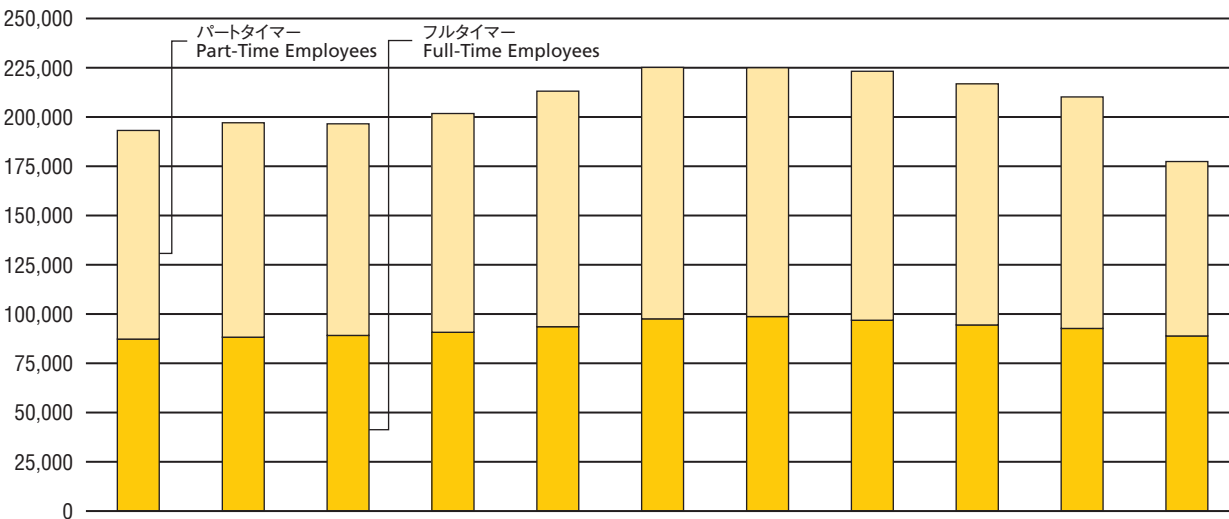
注:1人当たり営業収益の算出には、換算後のパートタイマー人員数を使用しております。

Note: Operating revenue per employee is calculated by converting the number of part-time employees into full-time employees.

社員の内訳

Number of Employees by Type

(人/employees)



(人/employees)

| | | | | | | | | | | | |
|----------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| フルタイム Full-Time | 87,279 | 88,247 | 89,112 | 90,737 | 93,534 | 97,587 | 98,744 | 96,829 | 94,473 | 92,727 | 88,917 |
| パートタイマー Part-Time | 105,867 | 108,809 | 107,470 | 111,047 | 119,562 | 127,538 | 126,201 | 126,362 | 122,400 | 117,470 | 88,513 |
| 社員数 Total | 193,146 | 197,056 | 196,582 | 201,784 | 213,096 | 225,125 | 224,945 | 223,191 | 216,873 | 210,197 | 177,430 |

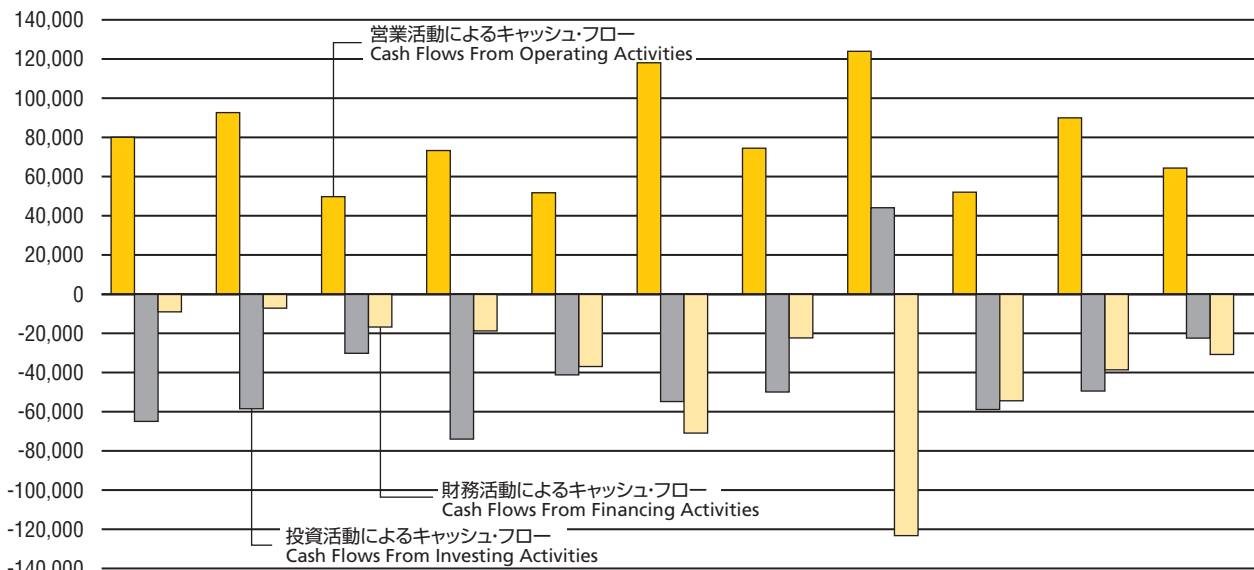
注:2024年3月期より、ヤマト・スタッフ・サプライ株式会社を連結の範囲より除外しています。

Note: Yamato Staff Supply Co., Ltd. was excluded from the scope of consolidation from FY2024/3.

キャッシュ・フロー

Cash Flow

(百万円 / JPY MM)



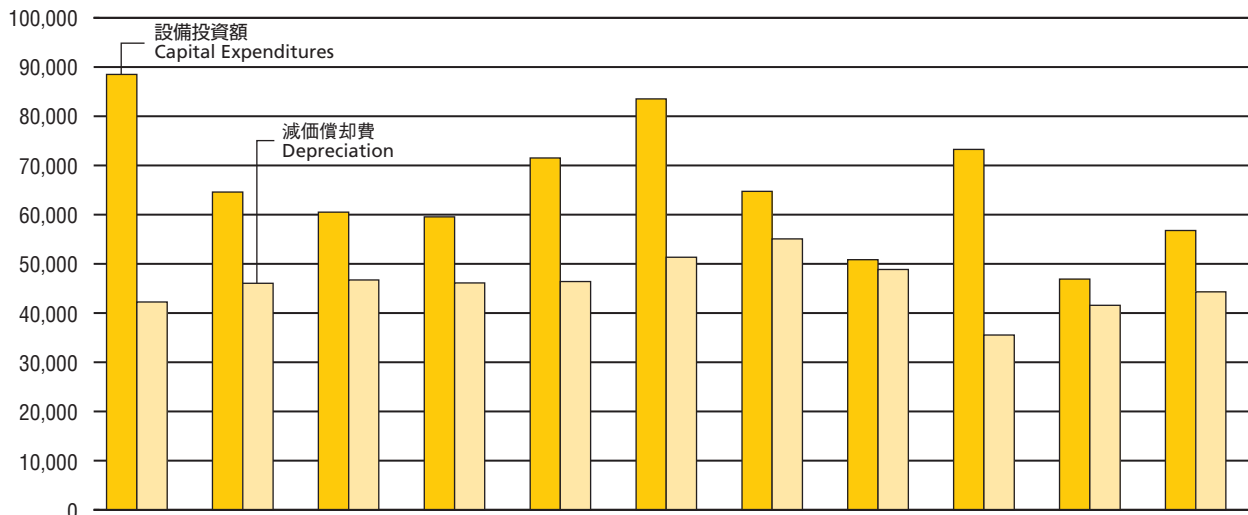
| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|--|---------|---------|---------|---------|---------|---------|---------|----------|---------|---------|---------|
| 営業活動によるキャッシュ・フロー Cash Flows From Operating Activities | 80,075 | 92,620 | 49,715 | 73,324 | 51,728 | 118,093 | 74,433 | 123,921 | 52,016 | 89,953 | 64,333 |
| 投資活動によるキャッシュ・フロー Cash Flows From Investing Activities | -64,935 | -58,485 | -30,230 | -73,999 | -41,174 | -54,872 | -49,943 | 44,078 | -58,943 | -49,420 | -22,435 |
| 財務活動によるキャッシュ・フロー Cash Flows From Financing Activities | -9,033 | -7,168 | -16,833 | -18,777 | -36,930 | -70,947 | -22,368 | -123,247 | -54,456 | -38,617 | -30,777 |
| フリー・キャッシュ・フロー ^{*1} Free Cash Flows ^{*1} | 15,139 | 34,134 | 19,485 | -674 | 10,554 | 63,221 | 24,489 | 167,999 | -6,926 | 40,533 | 41,897 |

1. フリー・キャッシュ・フロー＝営業活動によるキャッシュ・フロー+投資活動によるキャッシュ・フロー
Free Cash Flows is calculated as cash flows from operating activities plus cash flows from investing activities.

設備投資・減価償却

Capital Expenditures and Depreciation

(百万円 / JPY MM)



| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 設備投資額 Capital Expenditures | 88,517 | 64,587 | 60,508 | 59,553 | 71,509 | 83,514 | 64,739 | 50,846 | 73,271 | 46,912 | 56,780 |
| 減価償却費 Depreciation | 42,265 | 46,058 | 46,739 | 46,114 | 46,423 | 51,346 | 55,083 | 48,861 | 35,524 | 41,557 | 44,294 |

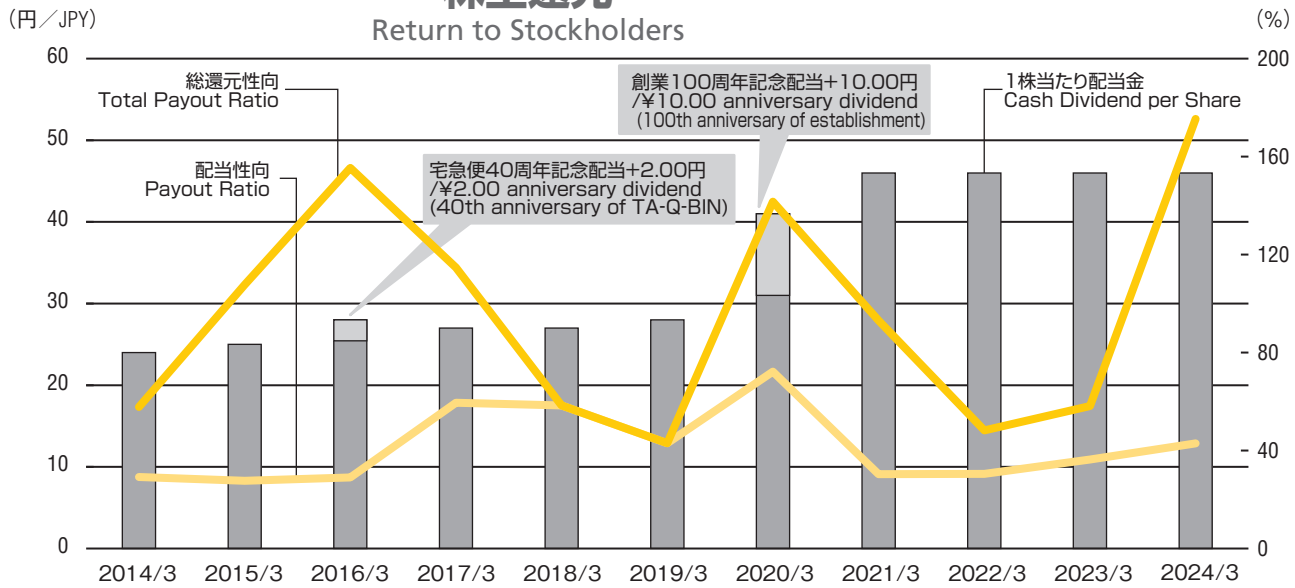
注:2022年3月期より設備投資金額にデジタル投資の金額を含んでおります。2021年3月期においても同基準の算出方法による数値へ変更しております。
Note: From FY2022/3, the amount of capital expenditure includes the amount of digital investment. The figures for FY2021/3 have been changed to those based on the same standard calculation method.

注:2022年3月期より有形固定資産の減価償却方法を定額法に変更しております。

Note: Effective from FY2022/3, the Company has changed its depreciation method for property, plant and equipment to the straight-line method.

株主還元

Return to Stockholders

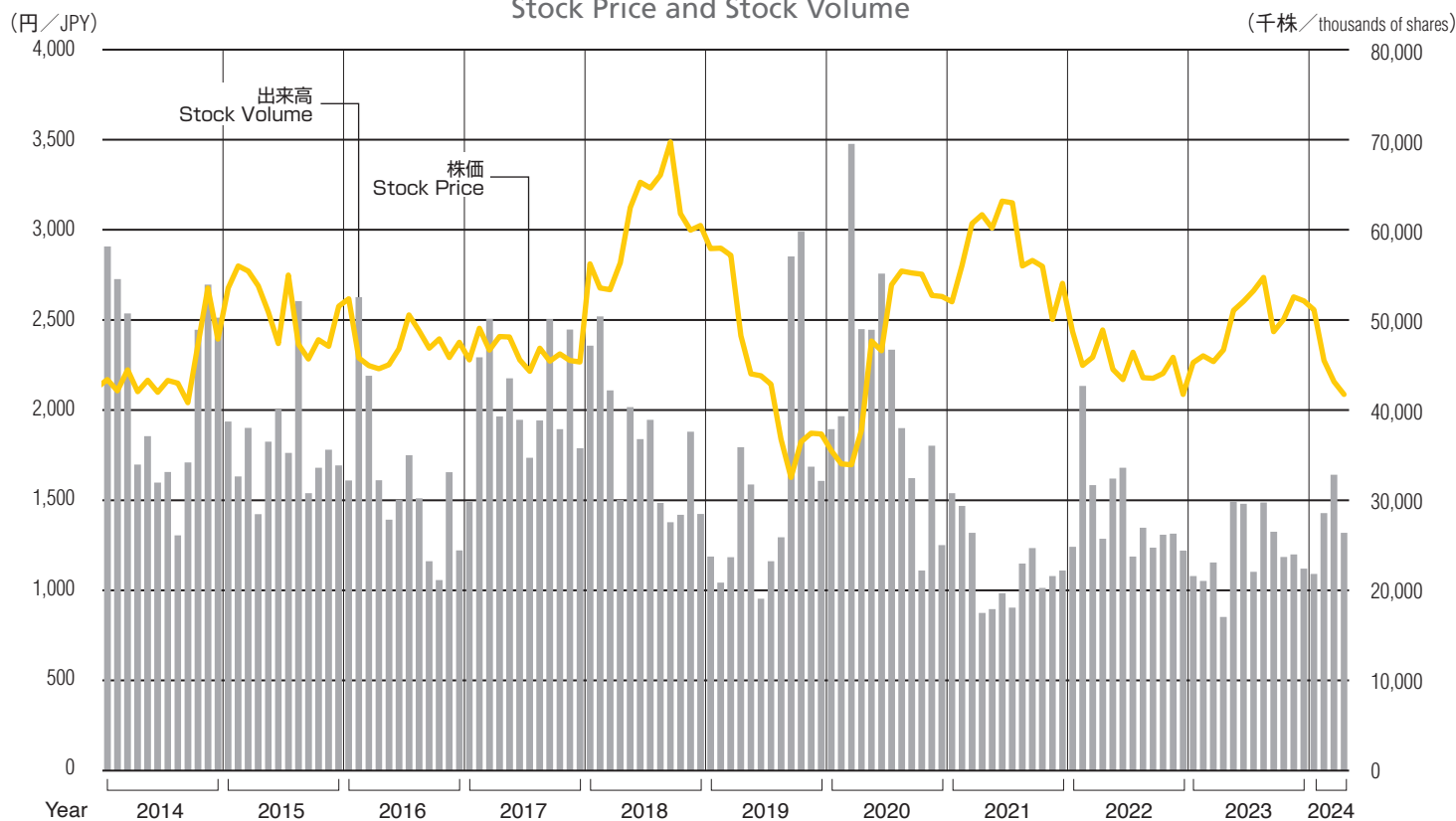


| | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1株当たり配当金(円) Cash Dividend per Share(JPY) | 24.00 | 25.00 | 28.00 | 27.00 | 27.00 | 28.00 | 41.00 | 46.00 | 46.00 | 46.00 | 46.00 |
| 配当性向(%) Payout Ratio (%) | 29.2 | 27.7 | 29.0 | 59.5 | 58.4 | 43.0 | 72.2 | 30.4 | 30.5 | 36.3 | 42.9 |
| 総還元性向(%) Total Payout Ratio (%) | 57.8 | 107.7 | 155.4 | 114.7 | 58.4 | 43.0 | 141.6 | 93.1 | 48.2 | 58.1 | 175.4 |
| DOE(%) Dividend on Equity Ratio (%) | 1.9 | 1.9 | 2.1 | 2.0 | 2.0 | 2.0 | 2.9 | 3.0 | 2.9 | 2.8 | 2.7 |
| 親会社株主に帰属する 当期純利益(百万円) Profit Attributable to Owners of Parent (JPY MM) | 34,776 | 37,533 | 39,424 | 18,053 | 18,231 | 25,682 | 22,324 | 56,700 | 55,956 | 45,898 | 37,626 |
| 期中平均株式数(千株) Average number of shares during the period (thousands of shares) | 422,941 | 415,131 | 408,742 | 397,930 | 394,276 | 394,275 | 393,170 | 374,149 | 370,487 | 362,445 | 350,881 |
| 1株当たり当期純利益(円) Earnings (Loss) per Share (JPY) | 82.22 | 90.41 | 96.45 | 45.37 | 46.24 | 65.14 | 56.78 | 151.55 | 151.03 | 126.64 | 107.23 |

注:期中平均株式数は、自己株式数を控除しております。
Note: Average number of shares during the period over the term does not include treasury shares.

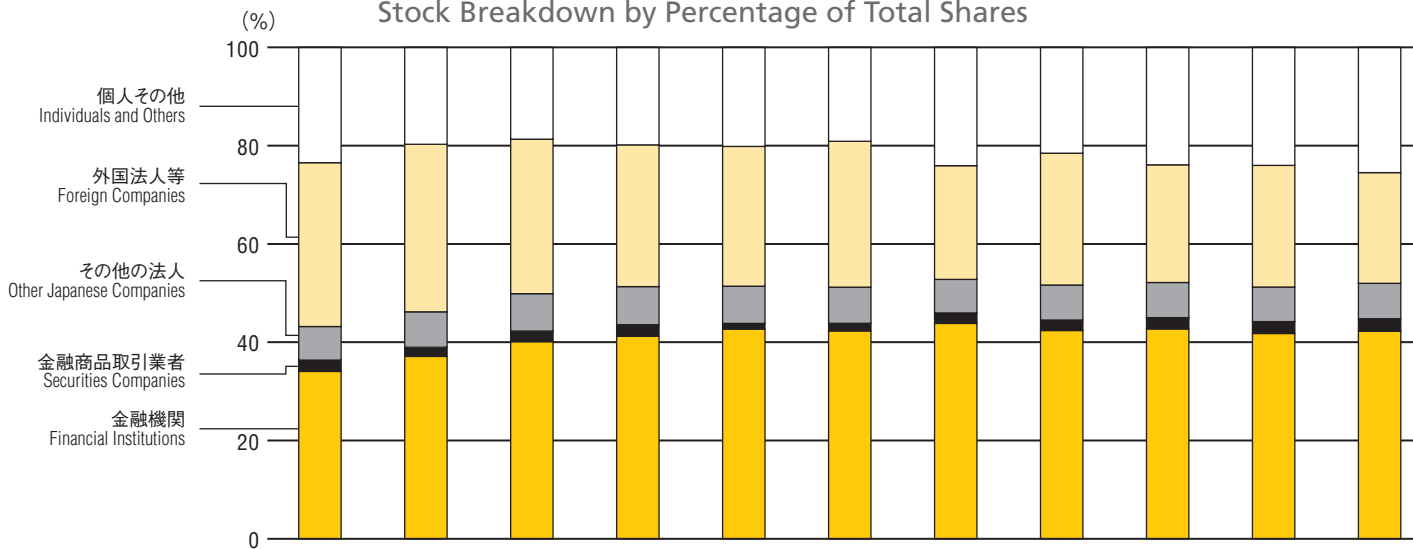
株価・出来高

Stock Price and Stock Volume



所有者別議決権比率

Stock Breakdown by Percentage of Total Shares



| (%) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 金融機関 Financial Institutions | 34.04 | 37.10 | 40.09 | 41.19 | 42.67 | 42.30 | 43.81 | 42.38 | 42.69 | 41.76 | 42.24 |
| 金融商品取引業者 Securities Companies | 2.32 | 1.88 | 2.18 | 2.36 | 1.14 | 1.55 | 2.15 | 2.12 | 2.32 | 2.42 | 2.54 |
| その他の法人 Other Japanese Companies | 6.83 | 7.21 | 7.60 | 7.75 | 7.58 | 7.35 | 6.82 | 7.11 | 7.13 | 7.04 | 7.20 |
| 外国法人等 Foreign Companies | 33.34 | 34.09 | 31.45 | 28.86 | 28.45 | 29.66 | 23.15 | 26.85 | 23.97 | 24.75 | 22.53 |
| 個人その他 Individuals and Others | 23.47 | 19.72 | 18.68 | 19.84 | 20.17 | 19.14 | 24.07 | 21.54 | 23.88 | 24.03 | 25.49 |

| (百万円 / JPY MM) | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 | 2023/3 | 2024/3 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 損益計算書データ Operating Results | | | | | | | | | | | |
| 営業収益 Operating Revenues | 1,374,610 | 1,396,708 | 1,416,413 | 1,466,852 | 1,538,813 | 1,625,315 | 1,630,146 | 1,695,867 | 1,793,618 | 1,800,668 | 1,758,626 |
| 営業原価 Operating Costs | 1,274,470 | 1,290,714 | 1,306,200 | 1,385,492 | 1,452,485 | 1,513,988 | 1,526,102 | 1,538,524 | 1,654,085 | 1,687,241 | 1,664,317 |
| 販売費及び一般管理費 Selling, General and Administrative Expenses | 37,043 | 37,046 | 41,672 | 46,474 | 50,642 | 52,981 | 59,342 | 65,220 | 62,333 | 53,341 | 54,249 |
| 営業利益 Operating Profit | 63,096 | 68,947 | 68,540 | 34,885 | 35,685 | 58,345 | 44,701 | 92,121 | 77,199 | 60,085 | 40,059 |
| 経常利益 Ordinary Profit | 64,664 | 70,889 | 69,426 | 34,884 | 36,085 | 54,259 | 40,625 | 94,019 | 84,330 | 58,066 | 40,458 |
| 特別利益 Extraordinary Income | 1,937 | 1,190 | 418 | 757 | 1,821 | 1,822 | 9,262 | 975 | 18,038 | 2,207 | 16,110 |
| 特別損失 Extraordinary Loss | 720 | 2,921 | 1,766 | 2,603 | 4,783 | 3,823 | 5,306 | 3,235 | 21,328 | 3,458 | 4,865 |
| 税金等調整前当期純利益 Profit (Loss) before Income Taxes | 65,882 | 69,157 | 68,078 | 33,037 | 33,123 | 52,258 | 44,581 | 91,759 | 81,040 | 56,815 | 51,704 |
| 親会社株主に帰属する当期純利益 Profit Attributable to Owners of Parent | 34,776 | 37,533 | 39,424 | 18,053 | 18,231 | 25,682 | 22,324 | 56,700 | 55,956 | 45,898 | 37,626 |
| 利益剰余金期首残高 Retained Earnings at Beginning of the Period | 347,358 | 371,965 | 395,352 | 402,375 | 409,270 | 416,854 | 431,497 | 441,746 | 431,571 | 464,494 | 473,891 |
| 利益剰余金期末残高 Retained Earnings at End of the Period | 371,965 | 395,352 | 402,375 | 409,270 | 416,854 | 431,497 | 441,746 | 431,571 | 464,494 | 473,891 | 448,109 |
| 貸借対照表データ Financial Position | | | | | | | | | | | |
| 総資産 Total Assets | 1,032,134 | 1,082,531 | 1,089,436 | 1,114,672 | 1,114,870 | 1,123,659 | 1,100,739 | 1,089,991 | 1,086,854 | 1,107,587 | 1,135,895 |
| 流動資産 Current Assets | 527,359 | 566,205 | 583,982 | 586,510 | 559,635 | 550,258 | 542,884 | 528,379 | 480,844 | 484,647 | 496,353 |
| 現金及び預金 Cash and Deposits | 220,147 | 247,398 | 249,593 | 230,128 | 204,422 | 195,954 | 197,226 | 241,523 | 182,644 | 185,373 | 195,061 |
| 有形固定資産 Property, Plant and Equipment | 417,127 | 420,101 | 405,641 | 405,070 | 405,057 | 428,918 | 423,835 | 406,312 | 429,878 | 443,017 | 454,753 |
| 流動負債 Current Liabilities | 347,360 | 357,034 | 348,097 | 371,848 | 395,035 | 410,423 | 408,811 | 389,369 | 352,807 | 344,758 | 345,905 |
| 固定負債 Non-Current Liabilities | 124,601 | 154,297 | 197,483 | 197,264 | 162,247 | 139,847 | 129,093 | 116,334 | 135,814 | 146,398 | 198,009 |
| 非支配株主持分 Non-Controlling Interests | 8,792 | 5,678 | 6,034 | 6,379 | 7,279 | 7,547 | 7,662 | 7,919 | 7,690 | 6,049 | 6,225 |
| 自己資本 Equity | 551,379 | 565,521 | 537,821 | 539,179 | 550,307 | 565,841 | 555,173 | 576,367 | 590,542 | 610,380 | 585,755 |
| キャッシュ・フロー Cash Flow | | | | | | | | | | | |
| 営業活動によるキャッシュ・フロー Cash Flows From Operating Activities | 80,075 | 92,620 | 49,715 | 73,324 | 51,728 | 118,093 | 74,433 | 123,921 | 52,016 | 89,953 | 64,333 |
| 投資活動によるキャッシュ・フロー Cash Flows From Investing Activities | -64,935 | -58,485 | -30,230 | -73,999 | -41,174 | -54,872 | -49,943 | 44,078 | -58,943 | -49,420 | -22,435 |
| 財務活動によるキャッシュ・フロー Cash Flows From Financing Activities | -9,033 | -7,168 | -16,833 | -18,777 | -36,930 | -70,947 | -22,368 | -123,247 | -54,456 | -38,617 | -30,777 |
| 現金及び現金同等物に係る換算差額 Effect of Exchange Rate Change on Cash and Cash Equivalents | 647 | 690 | -654 | -882 | 313 | -486 | -109 | -129 | 701 | 705 | 356 |
| 現金及び現金同等物の期首残高 Cash and Cash Equivalents at Beginning of the Period | 212,641 | 219,395 | 247,051 | 249,261 | 228,926 | 202,863 | 194,650 | 196,662 | 241,284 | 180,603 | 183,225 |
| 現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of the Period | 219,395 | 247,051 | 249,261 | 228,926 | 202,863 | 194,650 | 196,662 | 241,284 | 180,603 | 183,225 | 194,702 |
| 1株当たりデータ Per Share Data | | | | | | | | | | | |
| 1株当たり当期純利益(円) Earnings (Loss) per Share (JPY) | 82.22 | 90.41 | 96.45 | 45.37 | 46.24 | 65.14 | 56.78 | 151.55 | 151.03 | 126.64 | 107.23 |
| 1株当たり純資産(円) Net Asset Value per Share (JPY) | 1,316.12 | 1,368.66 | 1,349.56 | 1,367.51 | 1,395.74 | 1,435.15 | 1,441.20 | 1,553.45 | 1,611.34 | 1,684.87 | 1,708.00 |
| 1株当たり配当金(円) Cash Dividend per Share (JPY) | 24.00 | 25.00 | 28.00 | 27.00 | 27.00 | 28.00 | 41.00 | 46.00 | 46.00 | 46.00 | 46.00 |
| その他のデータ Other Data | | | | | | | | | | | |
| 設備投資額 Capital Expenditures | 88,517 | 64,587 | 60,508 | 59,553 | 71,509 | 83,514 | 64,739 | 50,846 | 73,271 | 46,912 | 56,780 |
| 減価償却費 Depreciation | 42,265 | 46,058 | 46,739 | 46,114 | 46,423 | 51,346 | 55,083 | 48,861 | 35,524 | 41,557 | 44,294 |
| 有利子負債 Interest-Bearing Debt | 107,842 | 135,369 | 174,346 | 178,168 | 153,040 | 113,233 | 124,838 | 65,153 | 45,889 | 48,273 | 92,528 |
| 発行済株式総数(千株) Number of Issued Shares as of the End of the Period (thousands of shares) | 454,684 | 435,564 | 411,339 | 411,339 | 411,339 | 411,339 | 411,339 | 388,575 | 388,575 | 379,824 | 360,496 |
| 自己株式数(千株) Number of Treasury Shares (thousands of shares) | 35,742 | 22,370 | 12,823 | 17,062 | 17,064 | 17,065 | 26,124 | 17,550 | 22,084 | 17,552 | 17,548 |
| 社員数(人) Number of Employees | 193,146 | 197,056 | 196,582 | 201,784 | 213,096 | 225,125 | 224,945 | 223,191 | 216,873 | 210,197 | 177,430 |

注:2022年3月期より設備投資金額にデジタル投資の金額を含んでおります。2021年3月期においても同基準の算出方法による数値へ変更しております。
Note: From FY2022/3, the amount of capital expenditure includes the amount of digital investment. The figures for FY2021/3 have been changed to those based on the same standard calculation method.

注:2022年3月期より有形固定資産の減価償却方法を定額法に変更しております。
Note: Effective from FY2022/3, the Company has changed its depreciation method for property, plant and equipment to the straight-line method.

注:2022年3月期末より、ヤマトホームコンビニエンス株式会社を連結の範囲より除外しています。

Note: Yamato Home Convenience Co., Ltd. was excluded from the scope of consolidation as of the end of FY2022/3.